



ANNUAL **20** REPORT **25**

GENERAL PROGRESS REPORT

INTERMINISTERIAL COMMITTEE RESPONSIBLE FOR
COORDINATING THE PREPARATION OF CAMEROON'S
PROJECT FILES OF A REGIONAL NATURE THAT ARE ELIGIBLE
FOR FUNDING UNDER THE EUROPEAN UNION'S
"GLOBAL GATEWAY" STRATEGY.



August 2026

2025 GENERAL PROGRESS REPORT

**INTERMINISTERIAL COMMITTEE RESPONSIBLE FOR
COORDINATING THE PREPARATION OF CAMEROON'S
PROJECT FILES OF A REGIONAL NATURE THAT ARE ELIGIBLE
FOR FUNDING UNDER THE EUROPEAN UNION'S
"GLOBAL GATEWAY" STRATEGY.**

Table of Contents

Glossary	02
Abbreviations	03
Introduction	04
Alignment with SND30 – Updated Partnership Strategy	06
Background	08
Framework for Action	08
Active Timeline	09
Alignment with SND30 – Energy	10
Activity Report 2025	12
The second list of eligible projects currently in the early stages of development	12
Global Gateway mobilisation target set higher	13
Alignment with SND30 – Connectivity and Mobility	14
Progress Report 2025	20
The steady expansion of the Global Gateway project pipeline	20
Financial resources mobilized	21
Alignment with SND30 – Industrialisation	22
Outlook	24
Common challenges	24
Short and mid-term plans	25
Alignment with SND30 – Private Sector	26

Glossary

Agreement in Principle

A preliminary commitment by a donor or partner to fund a project, prior to the actual mobilisation of resources.

Blending

A financial instrument combining grants, soft loans and guarantees from several institutions in order to provide a flexible funding for a project.

EU Flagship Project

'Flagship' project(s) selected and put forward by the European Union as part of an annual cycle of the Global Gateway Strategy (e.g. EU Flagship 2024, EU Flagship 2025).

Global Gateway

The European Union's Foreign Investment Strategy, launched in December 2021, aimed at mobilising up to €400 billion worldwide by 2027, with a significant portion earmarked for Africa, to fund sustainable infrastructure (digital, energy, transport, health, education and research).

Global Gateway Forum

A high-level International Meeting organised by the European Union (Brussels), bringing together governments, financial institutions, the private sector and civil society to take stock of and set the guidelines for the Global Gateway Strategy.

Global Gateway Interministerial Committee

A Cameroonian body, chaired by the Secretary-General of MINEPAT, responsible for coordinating and preparing proposals for Cameroonian projects that are eligible on a regional scale under the Global Gateway Strategy.

Investment Hub – Global Gateway

A European Union platform connecting European companies, Member States and financial institutions with businesses in partner countries, to mobilise financial and non-financial support for joint-venture projects.

List of Eligible Projects

A list of national projects selected and presented by the Interministerial Committee to the European Union for funding.

Project Development

Technical, financial and institutional development of a project, needed to make it viable and ready for implementation.

Project Pipeline

All projects that have been selected, are at the development stage or have already been approved by the EU, and which are eligible for funding under the Global Gateway Strategy.

Strategic Corridor

A regional multimodal transport network (road, rail, port) linking several countries, such as Corridor No. 5 (Libreville–Kribi–Yaoundé–Ndjamena) and Corridor No. 6 (Douala–Yaoundé–Bangui–Kisangani–Kampala).

Team Europe Approach

A joint mobilisation framework that brings together the European Union, its Member States, and their financial, development, and executive agencies as well as the EIB and the EBRD, for the coordinated implementation of Global Gateway projects.

Technical Secretariat

A Permanent structure of the Interministerial Committee, tasked with carrying out day-to-day activities relating to the preparation, assessment and consultation on Global Gateway project proposals.

Abbreviations

AfDB:	African Development Bank
AFD:	French Development Agency
AU:	African Union
BRT:	Bus Rapid Transit (dedicated public transport lanes)
CEMAC:	Economic and Monetary Community of Central Africa
CFA francs:	Central African Financial Cooperation Franc
DGINTPA:	Directorate-General for International Partnerships of the European Commission
DPP:	Detailed Preliminary Project
EBRD:	European Bank for Reconstruction and Development
ECCAS:	Economic Community of Central African States
EFSD+:	European Fund for Sustainable Development Plus
EIB:	European Investment Bank
ESG:	Environmental, Social and Governance
EU:	European Union
IsDB:	Islamic Development Bank
IPP:	Independent Power Producer(s)
MINEPAT:	Ministry of Economy, Planning and Regional Development
MINREX:	Ministry of Foreign Affairs
MW:	Megawatt
OEACP:	Organisation of African, Caribbean and Pacific States
PDCT-AC:	Consensual Master Plan for Transport in Central Africa
PPP:	Partnership Public-Private Partnership
RN:	National Road
SND30:	Cameroon's National Development Strategy to 2030
SODECOTON:	Cotton Development Corporation (Cameroon)
TA:	Technical Assistance
TFP:	Technical and Financial Partner(s)
WB:	World Bank
ZIIPK:	Integrated Industrial Zone at the Port of Kribi



Introduction

Active since its establishment in 2023, and in ongoing discussions with the relevant ministries and administrations, the Interministerial Committee responsible for coordinating the preparation of Cameroon's regional projects eligible under the European Union's Global Gateway Strategy continued its activities in 2025, focusing on three key areas: the selection and prioritisation of eligible projects; actively and proactively driving efforts to secure dedicated funding from the European Union and other partners; and the assessment of applications for such funding.

With a total amount of **86.4 million euros** (56.645 billion CFA francs) for four approved projects, Cameroon ranks second among partner States that have submitted projects to mobilise the EU's contribution (in the form of a grant) to make project financing concessional.

By the end of 2025, the Global Gateway project pipeline in Cameroon comprises (6) six projects selected by the European Union following national proposals, with a double-sided financial mobilisation plan: one relating to resources for which agreements in principle have been reached regarding their provision (**86.4 million euros** / 56.64 billion CFA francs), and the other relating to funds for which confirmation of availability is pending (**245.6 million euros** / 161.10 billion CFA francs).

The second Global Gateway Forum, held in Brussels on 9 and 10 October 2025, provided an opportunity for the EU and all its partners to set their sights on even more promising prospects for the success of this strategy, from which Cameroon intends to benefit fully.

As part of the annual report on the activities of the Interministerial Committee, and within the framework of the implementation of the Global Gateway Strategy in Cameroon, this report sets out, in line with the integration of this European initiative into the National Development Strategy (SND30), the progress made in the strategic and financial mobilisation carried out in 2025, as well as the intended short and mid-term follow-up measures.

EU FLAGSHIP 2024-2025

86.4
million euros
secured

04
new projects
selected

245.6
million euros
to be secured

06
earmarked projects
total

Following on from 2024, a year largely characterised by the official launch and commencement of activities of the Interministerial Committee's missions, 2025 saw a significant boost in national mobilisation, which has enabled Cameroon to position itself among the frontrunners of the Global Gateway Strategy (in Africa).



Global Gateway 2025 Forum

9-10 October | Brussels

Alignment with SND30 Updated Partnership Strategy

The National Development Strategy at the center of the Global Gateway Initiative

The 2025 update to the Global Gateway Strategy's intervention guidelines for Cameroon highlights the ongoing commitment to coherence, with a primary focus on aligning with the objectives of the National Development Strategy – SND30.

Cameroon's development policy is structured around several key areas of action, within which the Global Gateway Strategy is embedded; efforts relating to its priority areas of intervention are carried out in line with the guidelines of the National Development Strategy (SND30).

In accordance with this drive for coherence, the promotion of sustainable, inclusive and green investment across the whole country is the cornerstone underpinning the mobilisation efforts of the Global Gateway Strategy, with specific objectives for multi-sectoral coverage within the overall scope of the partnership.

This is the rationale behind the EU's May 2025 update to the Global Gateway Strategy's intervention guidelines for Cameroon.

The seven key areas that form the backdrop to this remain consistent with the priorities of the SND30.



Building resilience in Northern Cameroon:

Bolster agriculture and livelihoods in rural areas, promote sustainable resource management, local governance and stability, and food security.



Value Chains:

Improve the performance of key value chains, foster entrepreneurship and market accessibility, and facilitate business funding.



Energy:

Boost Cameroon's energy transition by increasing production and improving governance and skills in the renewable energy sector.



Transport:

Develop strategic transport infrastructure, strengthening connectivity, trade and regional integration, and improving urban movement.



Biodiversity:

Improve the management of natural resources and the protection of biodiversity.



Migration:

Support the safe rehabilitation of migrants and provide lasting solutions for the displaced.



Peace and Security:

Strengthening governance, security, stability and the fight against transnational crime.

EU-Cameroon partnership

May 2025



Value chains

- Cocoa value chain: connecting farmers to agribusiness, supporting cooperatives, improving traceability, quality, productivity, and responsible production along the value chain
- Forestry-wood value chain: supporting sustainable and efficient processing and transformation, promoting reforestation and strengthening sectoral governance and transparency
- Boosting entrepreneurship and competitiveness of value chains by upholding energy efficiency, digital acceleration, access to finance and enhancing investment, trade and market access

Migration*

- Facilitating safe return and reintegration by strengthening migration management, addressing the root causes of irregular migration, and developing national migration policy
- Delivering durable solutions for displaced communities by promoting social cohesion, access to services, infrastructure, and jobs in complex settings
- Supporting refugees and host communities by enhancing local integration and ensuring long-term assistance

Resilience in Northern Cameroon

Strengthening agri-food systems, rural livelihoods, sustainable resource management, and local governance and stability in **the three northern regions** by:

- boosting food production and agro-pastoral assets in a climate-smart way
- supporting the cotton value chain
- improving territorial governance via decentralization, local financial management, clear zoning, and conflict prevention
- protecting natural heritage, promoting fair benefits from ecosystem services, and improving ecosystem handling
- connecting rural households to electricity
- addressing cross-border threats

Transport

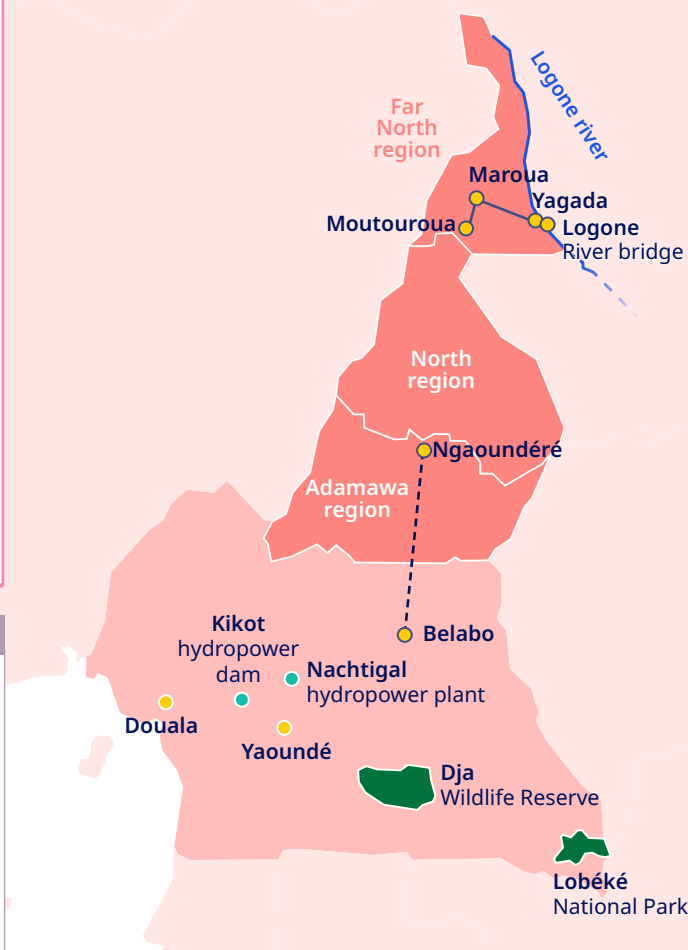
- Developing key transport corridors: road restoration in the North (**Moutourwa-Maroua and Yagada-Maroua**) as well as the construction of **Logone River bridge** between Cameroon and Chad
- Improving mobility and resilience in major cities by supporting green public transport in **Yaoundé**, sustainable urban mobility plans in **Douala** and **Yaoundé** and climate-resilient planning in **Maroua**
- Upgrading rail infrastructure and rehabilitating **Belabo-Ngaoundéré** line
- Fostering trade facilitation, investments and integration of value chains in the context of trade agreements

Biodiversity

Protecting key ecosystems in **Dja Wildlife Reserve** and **Lobéké forests**, enhancing sustainable wildlife management, as well as improving marine conservation and coastal restoration.

Peace and security*

- Stabilising conflict-affected regions
- Reinforcing maritime security by accompanying the Yaoundé architecture for information sharing, strengthening naval security operations, and enhancing maritime security coordination
- Countering transnational crime and terrorism
- Support for democracy, justice reform, local governance, youth participation, women's organisations, human rights defenders and civil society networks



Energy

- Network interconnection between Cameroon and Chad to export electricity from the **Nachtigal hydropower plant** (420MW), as well as supporting development of the **Kikot hydropower dam** (500MW)
- Enhancing accessible electricity market in Central Africa

* This domain is outside Global Gateway but complementing engagement under it.

These outputs provide an overview of the main domains of actions of the EU in the partner country, pursuing a Team Europe approach.

The boundaries and names shown and the designations used on this map do not imply official endorsement or acceptance by the European Union.

Source: European Commission – Eurostat/GISCO

Background

The Interministerial Committee carries out the tasks entrusted to it as part of the framework established by the Cameroon Government to seize opportunities for funding of major infrastructure projects, under the Global Gateway Strategy launched by the European Union.

Framework for Action

The Global Gateway Strategy

An EU initiative aimed at helping to reduce the development investment gap in partner countries, primarily on the African continent.

→ **The 2021–2027 objective is to mobilise €300 billion**, 50% of which (€150 billion) is earmarked for Africa, to finance sustainable, high-quality investments.

→ **Key areas (infrastructure):**
Technology – Energy – Transport – Health – Education and Research.

→ **Mobilisation using the ‘Team Europe’ approach:**

- European Union (EU).
- EU Member States, including their policy-execution agencies and national public development banks.
- European Investment Bank (EIB).
- European Bank for Reconstruction and Development (EBRD).

→ **EU tools and response mechanism:**

- European Development Fund Plus (EDF+) – Grants from the EU budget – Investments by European financial institutions.
- Donations – Soft loans – Guarantees

→ **Partners (government and other PTFs):**

- Partner State
- World Bank
- African Development Bank
- Etc.

The Global Gateway Interministerial Committee

A national mechanism for overseeing the mobilisation and implementation of the Global Gateway Strategy in Cameroon

An Interministerial body set up by Cameroon to mobilise funds made available under the EU's Global Gateway Strategy.

Mission: To coordinate and prepare project proposals from Cameroon that are of a regional nature and eligible under the Global Gateway Strategy.

Organisation and structuring: Led by the Secretary-General of MINEPAT and facilitated by a Technical Secretariat (which acts as the steering force behind all activities), the Committee is primarily composed of representatives from the various government departments and sectoral bodies involved in Cameroon's dossiers within the Global Gateway Strategy mobilisation process.

Operations: The Committee holds biannual sessions, supported by the daily activities of its Technical Secretariat both before and after the sessions.

Activities: Assistance with project selection and development – Review of applications submitted to the EU and PTFs – Fundraising appeals to the EU and partner organisations.



Active Timeline

Overall timeline / EU

National timeline / Cameroon

Launch of the Global Gateway Initiative by the European Commission

December 2021
Brussels

6th AU-EU Summit: Introduction of the Global Gateway Investment Strategy at the continental (African) level.

February 2022
Brussels

45th ACP-EU Joint Ministerial Council: Schedule for the launch of the Global Gateway Strategy for the Central African region in Cameroon.

November 2022
Brussels

Regional workshop (Central Africa) to present the Global Europe financial instrument and the Global Gateway Investment Strategy.

January 2023
Yaounde

March 2023
Yaounde

Ministerial Orders (MINEPAT) creating the Interministerial Committee responsible for coordinating the preparation of Cameroon's regional projects eligible under the European Union's Global Gateway Strategy.

(*) Setting up, structuring and operations of the Committee.
(*) Approval of the constituting members of the Committee.

1st Global Gateway World Forum: European Union external investment initiatives

October 2023
Brussels

1st session of the Interministerial Committee: Mobilisation of members – Acceptance of the structure and functions – Approval of the annual roadmap

January 2024
Yaounde

2nd session of the Interministerial Committee: First draft of projects to be presented – Presentation on the advantages of the funding mechanisms proposed by other partners alongside the Global Gateway Strategy

October 2024
Yaounde

3rd session of the Interministerial Committee: Consultation with the private sector and project promoters – Creation of a database of projects eligible under the Strategy.

June 2025
Yaounde

4th session of the Interministerial Committee: Call for proposals to generate a second list of projects

2nd Global Gateway World Forum: Strengthening international connections in the current geopolitical and geo-economic climate

October 2025
Brussels

Alignment with SND30 Energy

Energy as a source of growth: towards sustainable development

In accordance with the SND30's priorities in the energy sector, the Global Gateway Initiative is focused, at an operational level, on increasing the national electricity supply through the Kikot-Bebe hydroelectric development project, in order to achieve strategic agreements geared towards increased productivity and sustainable development and economic growth.

Strategic Alignments – Energy

Productive Growth and Sustainable Economic Support

SND30 Priorities

Structural transformation of the economy

- Generating energy in large quantities to:
 - Improve people's quality of life;
 - Support national industrialisation.
- Become an energy-exporting country.
- In terms of energy infrastructure, to increase capacity to 5,000 MW by pursuing a policy of developing an energy supply mix based on hydroelectric power, solar power, gas-fired thermal power and biomass energy;
- In the specific field of hydroelectric power, continue to develop generation facilities by implementing projects, with a focus on public-private partnerships and independent power producers (IPPs).

- To support Cameroon's energy transition by increasing production and improving governance and skills in the renewable energy sector.
- To promote the interconnection of networks between Cameroon and Chad in order to export electricity from the Nachtigal hydroelectric power station (420 MW) and to support the development of the Kikot hydroelectric dam (500 MW)
- To improve access to the electricity market in Central Africa.

Global Gateway Objectives

Sustainable, high-quality
investment



Operational Alignment – Energy

To increase the country's electricity supply



Kikot-Mbebe hydroelectric development project

*Project cost estimated at
approximately*

€ 1 500 000 000
CFA francs **983 935 500 000**

A Public-Private Partnership project (Government of Cameroon – Électricité de France), in line with the Electricity Sector Development Plan for 2030, with the following main objectives and challenges:

- To develop opportunities for electricity exports by positioning the country as an energy hub for the sub-region;
- To modernise and expand the electricity network in the villages and districts affected by the project;
- To manage the supply-demand balance and reduce power outages;
- Reduce government compensation through a significant reduction in state subsidies for the purchase of fuels dedicated to thermal electricity production.

Activity Report 2025

Two major areas of activity shaped the Global Gateway Initiative in Cameroon in 2025:

- The Interministerial Committee's ongoing operational work, with its 4th ordinary session providing a useful platform for the entire mobilisation exercise at national level;
- Cameroon's participation in the 2nd Global Gateway Forum, held in October in Brussels, where strategic discussions led to an update of the initiative's objectives at the international scale.

The second list of eligible projects currently in the early stages of development

The review of Cameroon's second list of projects eligible for funding under the Global Gateway strategy was the main focus of the meeting held on 19 June 2025, which resulted in the key recommendation, made to the Technical Secretariat to organise a local dialogue with the Technical Implementation Partners (TIPs) and project promoters to structure costs in line with a clearer breakdown of implementation activities.

4th Ordinary Session of the Global Gateway Interministerial Committee

Four new priority projects selected:

- BRT Yaounde
- National Forest Inventory
- Waste to energy
- Logone dike-road

Follow-up activities of the Committee's Technical Secretariat

Three major consultation meetings:

- Consultation meeting with the AFD
- Consultation meeting with the World Bank
- National consultation meeting on the Logone dike-road

During June-July 2025, and in accordance with the main recommendation made at the fourth session of the Interministerial Committee, the Technical Secretariat conducted consultation meetings, the conclusions of which revealed:

- The interest of the AFD and the World Bank in funding various projects in the sectors of inter-urban transport, urban transport, energy, water and sanitation, and digital technology.
- The urgent need to bring the Logone River Road Dam and Embankment project to completion, based on updated studies and a reformulation of the project.

Projects under discussion and level of interest from the Technical and Financial Partners (TFPs) consulted

Sector	Projects	Interest of TFPs	
		AFD	WB
Inter-urban transport	Rehabilitation of the National Road 3 (Yaounde-Douala)	✓	✓
	Rehabilitation of the National Road 10 (Ayos-Bonis)	✓	
Urban transport	Yaounde Bus Rapid Transit (BRT)	✓	
Energy	Construction of the Kikot-Mbebe hydroelectric dam	✓	
	Waste-to-Energy (Integrated household waste management)	✓	
Water & Sanitation	Protection of the banks of the Mayo Kaliao and construction of main drains in the city of Maroua	✓	
Digitalisation	National forest inventory for the sustainable management of Cameroon's forest and wildlife resources		✓



Global Gateway mobilisation target set higher



Following the 2023 inaugural Forum, which highlighted the European Union's external investment initiatives, the 2nd Global Gateway Forum – centered around advancing global connectivity in the context of geopolitical and geo-economic challenges – explored innovative strategies to increase investment under the Global Gateway programme in partner countries.

The Forum concluded with an ambitious increase in the targeted investment mobilisation from €300 billion to €400 billion.

« With Global Gateway, Europe's investment strategy, we set the ambition to reach €300 billion by 2027. Over time, it has become clear that the world needs not only investment, but also partnerships. Genuine partnerships based on respect, shared interests and a long-term commitment. This is the very essence and key to the success of Global Gateway. And today, I am convinced that we will exceed €400 billion by 2027. »

Ursula von der Leyen
President of the European Commission

Major thematic panel discussions at the 2nd Global Gateway Forum

The Forum brought together high-level representatives from governments, financial institutions, the private sector and civil society to discuss various topics, including in particular:

- Promote sustainable and strategic transport connectivity
- Two sides of the same coin: Energy security and industrial competitiveness within the framework of the EU's Global Gateway Strategy
- The geopolitics of digital connectivity: A shared quest for sovereignty

Cameroon's participation in the 2nd Global Gateway Forum

« My country therefore hopes, given its strategic position at the confluence of the Gulfs of Guinea and Aden, that a significant share of the funding (...) will be granted to it for the implementation of regional infrastructure projects. »

Extract from the MINREX Declaration, on the central theme: Partnership in the geo-political era.

Given Africa's particular interest in strengthening connectivity and value chains, especially in the development of transport corridors and sustainable energy infrastructure, the participation of the Cameroonian delegation led by MINREX was part of a strategic cooperation framework, aimed at attracting further structural funding for regional development and connectivity projects.

Alignment with SND30 Connectivity and Mobility

Bringing communities and people together

Four initiatives earmarked by the EU are subject to resource mobilisation in the field of connectivity and mobility, under the Global Gateway Strategy, whose strategic alignment with the SND30's key objectives centres on infrastructure development, with a view to considerably improving the movement of goods and people at both national and regional levels.

Strategic Alignments – Connectivity and Mobility

Development of strategic transport infrastructure –

Strengthening connectivity and regional integration – Improving urban mobility

Multimodal Transport Infrastructure Integrated Strategy

- **Infrastructure:** Create access to production centres and ensure free movement across the country through centralised and coherent management of all the different means of transportation.
- **National Network:** Ensuring free movement of goods and people within the country, whilst reducing transport costs and duration of journeys.
- **Regional Integration and Trade Facilitation:** Improving traffic flow along transport routes to stimulate sub-regional trade (CEMAC) and facilitate access to international markets.
- **Urban Development:** Developing large-scale public transport systems proportionate to the size and needs of large cities.

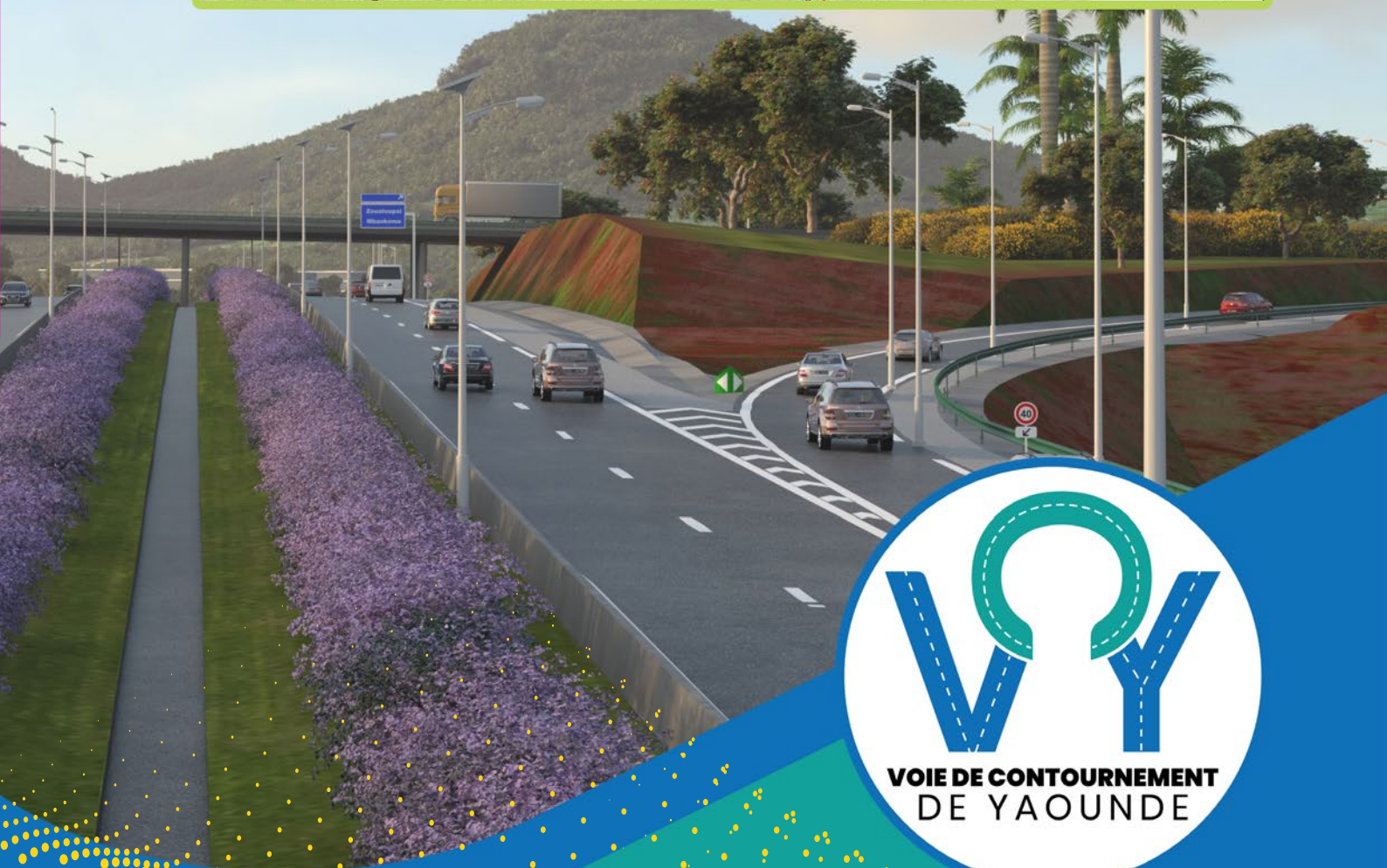
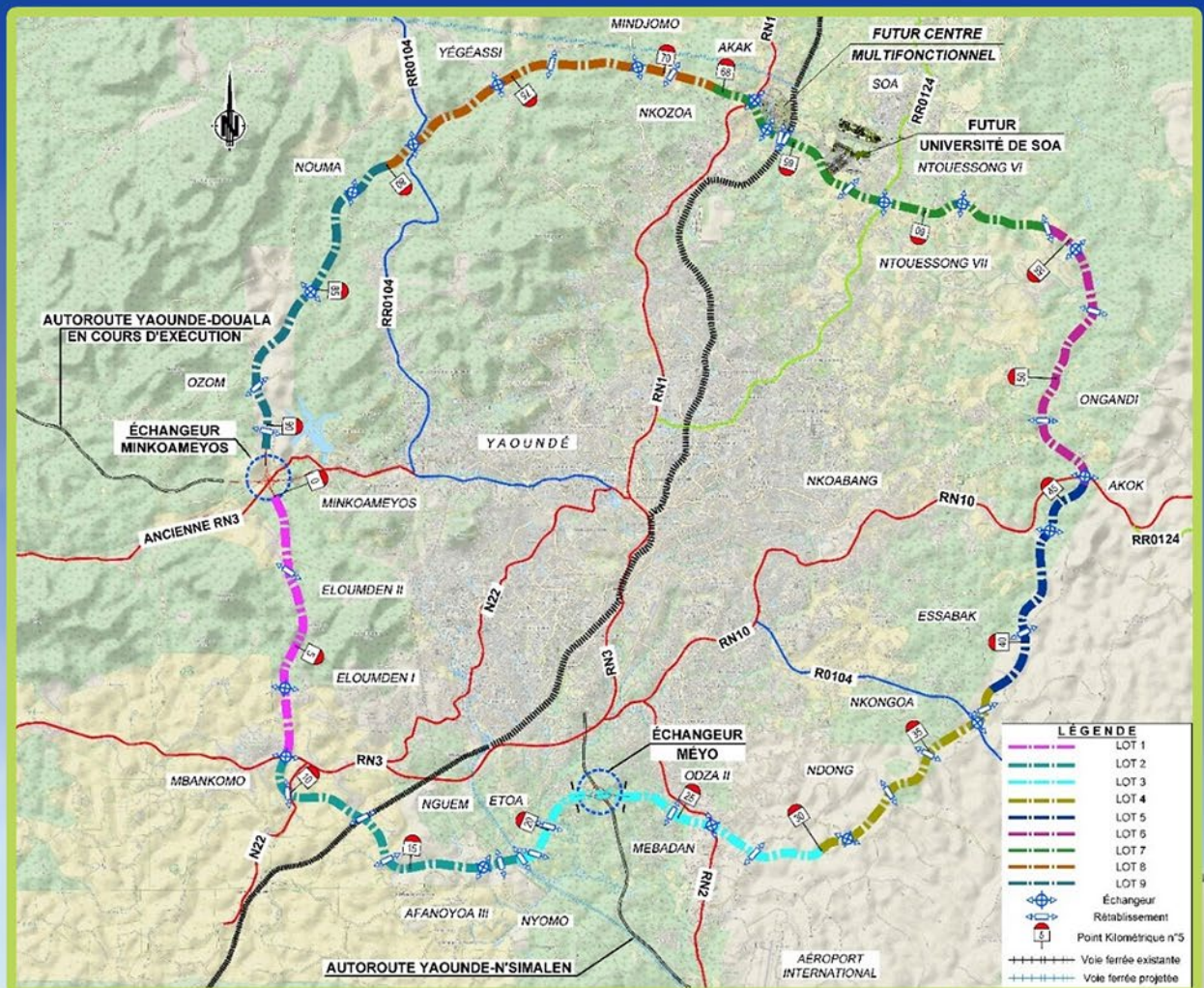
SND30 Priorities

Structural transformation
of the economy

Global Gateway Objectives

Sustainable, high-quality
investment

- Developing key transport corridors.
- Improving mobility and resilience in major cities by supporting green public transport in Yaoundé, sustainable urban mobility plans in Douala and Yaoundé, and climate-resilient planning in Maroua.
- Upgrading railway infrastructure and rehabilitating the Bélabo–Ngaoundéré track.
- Promoting trading opportunities, investment and the integration of market chains within the framework of trade partnership agreements





Operational Alignment – Connectivity and Mobility (1)

*Upgrading strategic highways No. 5 (Libreville–Kribi–Yaoundé–Njamena)
and No. 6 (Douala–Yaoundé–Bangui–Kisangani–Kampala)*

Yaounde–Douala Road Rehabilitation Project (214,125km)

*Project cost estimated at
approximately*

€ 211 109 262

CFA francs 138 478 598 084



This project is part of Cameroon's Road Development Plan, with the following main objectives and challenges:

- To improve safety and comfort for road users on the stretch with strategic highways No. 5 and No. 6;
- To increase the added value of productive sectors in their sphere of activities;
- To contribute to the establishment of an integrated and efficient transport system: a backbone road network – railways and the country's two main ports (the Autonomous Port of Douala and the Kribi Deep Sea port);
- To reduce vehicle journey lengths by half, thereby contributing significantly to the reduction of carbon dioxide release



Operational Alignment – Connectivity and Mobility (2)

Ensuring the smooth flow of the transport network along the Strategic Highway

No. 5: Libreville – Kribi – Yaounde– Ndjamena



**Project to construct
a bridge over the River
Ntem at Campo**

*Project cost estimated at
approximately*

€ 148 000 000
CFA francs 97 081 636 000

This project is part of the Consensus Management Plan for Transport in Central Africa (PDCT-AC), with the following main objectives and challenges:

- To strengthen and increase the movement of goods and people between Cameroon and Equatorial Guinea;
- To facilitate and promote trade;
- To improve living conditions for communities in the project's area of activity;
- To strengthen the process of regional integration and trade within ECCAS countries and improve the transport system's viability in the region.



Operational Alignment – Connectivity and Mobility (3)

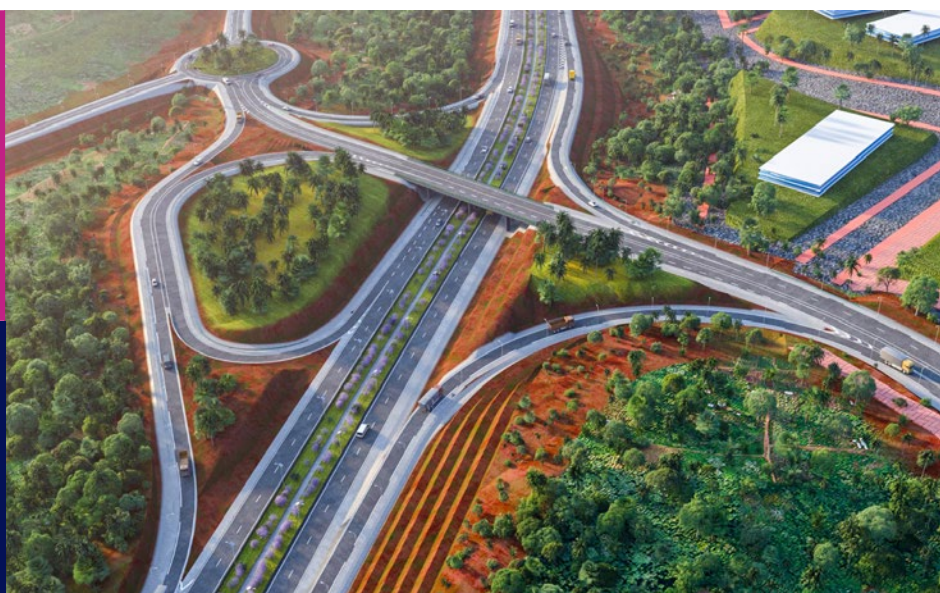
To improve local and sub-regional transit traffic along highways No. 5 (Libreville–Kribi–Yaoundé–Njamena) and No. 6 (Douala–Yaoundé–Bangui–Kisangani–Kampala)

Construction project for Section T3 of the Yaounde Ring Road

Project cost estimated at approximately

€ 267 271 672

CFA francs 175 062 945 000



This project is part of Cameroon's Road Development Plan, with the following main objectives and challenges:

- To improve traffic flow in the centre of Yaounde by diverting local and sub-regional through roads (Highways 5 and 6);
- To improve safety and comfort for users of the city's main transport network;
- To help reduce carbon dioxide emissions, thereby enabling the ring road to act as nature protector around Yaounde;
- To promote urban development hubs.



Operational Alignment – Connectivity and Mobility (4)

*Improving traffic flow in the centre
of Yaounde*



'TransYaoundé' Bus Rapid Transit (BRT) Project

*Project cost estimated at
approximately*

€ 150 000 000
CFA francs 98 393 550 000

An urban development and transport network modernisation project for the city of Yaounde, with the following main objectives and challenges:

- To help reduce carbon dioxide emissions, thereby enabling the ring road to act as nature protector around Yaounde;
- To ease urban traffic congestion;
- To reduce carbon dioxide levels in the city.

Progress Report 2025

Building on the work carried out by the Inter-ministerial Committee, the Global Gateway – Cameroon Initiative saw, in 2025, a positive shift towards a more robust set of projects eligible for funding under this strategy, alongside a significant increase in the availability of funds.

The steady expansion of the Global Gateway project pipeline



EU FLAGSHIP 2024-2025

04 new projects
selected

06 earmarked projects
total

Following the eligible projects proposed by Cameroon for funding under the Global Gateway Strategy, the EU, through the Director-General for International Partnerships at the European Commission (DGINPAT), sent a favourable response to MINEPAT on 4 August 2025, in which it:

- Expresses its approval of the proposals made, insofar as they are in line with the Strategy's objectives and areas of operation and with the priorities of the SND30;
- Confirms its alignment with the proposed priority investments in energy, transport and logistics infrastructure;
- Urges that the necessary technical and financial groundwork be completed in order to effectively secure the intended support;
- Commends and encourages the work of the Interministerial Committee;
- Suggests that the State fulfil its expected commitment to enable the funding for the modernisation of SODECOTON to be put into practice within the framework of the Global Gateway.

EU Flagship 2024–2025: List of projects and status of funding mobilisation

Projects		Estimated total cost	
		Euros	CFAF
EU Flagship 2024	Yaounde Ring Road	267 271 672	138 478 598 173
	Kikot hydroelectric dam construction project	1 500 000 000	983 935 500 000
EU Flagship 2025	Development of an Integrated Industrial Zone at the Autonomous Port of Kribi	795 000 000	521 485 815 000
	'TransYaoundé' Bus Rapid Transit (BRT)	150 000 000	98 393 550 000
	Upgrading of the National Road RN3 between Yaounde and Douala	211 109 262	138 478 598 173
	Construction of the bridge over the River Ntem between Cameroon and Equatorial Guinea	148 000 000	97 081 636 000

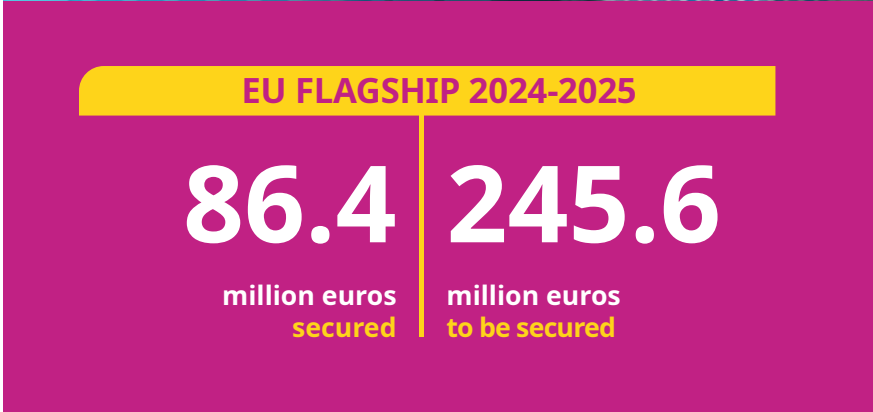


Financial resources mobilized

Based on the principle of combining EU grants with subsidised loans and guarantees from various financial institutions, the Global Gateway financing mechanism relies on the mobilisation of dedicated EU tools (EDF+ and grants from the EU budget), investments from major European donors and contributions from several other international technical and financial partners.

Currently, four of the six earmarked projects are covered by provisional agreements to provide funding, worth **86.4 million euros** (56.64 billion CFA francs.)

Efforts are underway to secure a further **245.6 million euros** (161.10 billion CFA francs) for the most recent list of projects included in the Global Gateway Strategy.



Ongoing fundraising (CFA francs)		
Operations / Phase	Funds secured	Funds targeted
Feasibility studies – Section T3	324 916 667	-
Construction Phase 1	30 738 285 600	-
AT Planning Project	2 623 840 000	-
-	-	-
-	-	19 678 800 000
Construction	-	26 238 400 000
Construction	22 958 600 000	-
	56 645 642 267	45 917 200 000

- Technical and Financial Partners involved in implementing the Global Gateway Strategy in Cameroon**
- European Union
 - European Investment Bank
 - African Development Bank
 - World Bank
 - Islamic Development Bank
 - French Development Agency

Alignment with SND30 Industrialization

Structural economic transformation through industrial competitiveness

In the industrialisation sector, the development of the national industrial base represents the common ground between the SND30's objectives for the development of industry and the Global Gateway Strategy's ambitions to support the competitiveness of production chains.

The materialisation of this alignment currently relies on the financial resources made available for the implementation of the project to develop an Integrated Industrial Zone at the Kribi Sea port.

Strategic Alignments – Industrialization

Development of the national industrial base

Development of industry and services

- To boost local manufacturing in order to:
 - Facilitate Cameroon's integration into the global economic system;
 - Accelerate import substitution by increasing exports.
- To promote manufacturing and technological development in a bid to improve competitiveness in nine key industrial sectors:
 - Energy
 - Agribusiness
 - Digitalisation
 - Forestry and Timber
 - Textiles, Clothing and Leather
 - Mining, Metalworking and Steel
 - Hydrocarbons, Oil Refining and Chemical Processing
 - Science and Pharmaceuticals
 - Construction, Professional, Scientific and Technical Services.

SND30 Priorities

Structural transformation of the economy

Global Gateway Objectives

Sustainable,
high-quality
investment

Competitiveness of Production Chains:

- Boosting entrepreneurship and the competitiveness of industry value chains:
 - By supporting energy efficiency, digital transformation and funding;
 - By improving investment, trade and access to markets.
- Funding major connectivity networks, such as highways, to facilitate cross-border trade and access to markets..
- Secure and develop electricity networks and hydroelectric infrastructure to ensure a reliable power supply for local industries.
- Roll out high-speed internet networks and data infrastructure to modernise the manufacturing sector.



Operational Alignment – Industrialization

To promote the appeal of leading global logistics and industrial companies at the Port of Kribi and contribute to the competitiveness of strategic highways No. 5 (Libreville–Kribi–Yaoundé–Ndjamena) and No. 6 (Douala–Yaoundé–Bangui–Kisangani–Kampala)



Project to develop an Integrated Industrial Zone at the Kribi Seaport

Project cost estimated at approximately

€ 795 000 000

CFA francs 521 485 815 000

A public-private partnership project led by the Autonomous Port of Kribi, with the following main objectives and challenges:

- ➔ To encourage the establishment of high value-added logistics and industrial activities relating to growth sectors such as cocoa, coffee, palm oil, cotton, rubber, timber, construction materials, textiles and metallurgy and steel production;
- ➔ To contribute to the implementation of the Government's import substitution policy;
- ➔ To promote the diversification and industrialisation of the local economy;
- ➔ To improve regional economic integration through the processing and supply of manufactured goods to countries in the CEMAC and ECCAS zones;
- ➔ To improve multimodal connectivity (railway, motorway, etc.) between the Port of Kribi and its national and sub-regional hinterland in the long term, via strategic highways No. 5 (Libreville–Kribi–Yaoundé–Ndjamena) and No. 6 (Douala–Yaoundé–Bangui–Kisangani–Kampala).

Outlook

As part of its current mandate, the Global Gateway Interministerial Committee will continue its activities in 2026 with a strong focus on the partnership dialogue aimed at securing the funding currently being mobilised, as well as expanding the list of eligible projects, with greater involvement from national stakeholders, and private sector operators in particular.

With the EU's planned second cycle (2028–2034) of the Global Gateway Strategy underway, the Interministerial Committee will focus on monitoring relevant trends to improve Cameroon's preparedness.

Common challenges

→ Project readiness.

Project readiness remains the Achilles heel of most projects in the early stages of development that are selected for eligibility evaluation.

→ Mastery of the financial instruments and mechanisms applicable under the Global Gateway Strategy.

The decision-making mechanisms and financial arrangements associated with the Global Gateway Strategy remain constant challenges in terms of understanding and adopting them, which is essential for a more proactive approach to mobilising funds.

→ Knowledge of investment channels that provide additional funding to European grants.

The ideal strategy for obtaining funding depends on a thorough understanding of all funding institutions and their funding channels and implementation mechanisms.

→ Partnership discussions on meeting eligibility criteria not related to technical and economic requirements.

Beyond the technical and economic requirements, the EU emphasises governance issues, which must be adequately resolved in order to receive EU funds.

→ Operational logistics.

The Committee insists on the need for greater financial support, from the perspective of broader dialogue and mobilisation at regional level, to ensure stronger political backing for Cameroonian projects with a regional focus within the framework of the Global Gateway Strategy.



Short and mid-term plans

Lead talks to finalise the funding currently being raised, whilst continuing to assess project eligibility applications.

Explore investment channels that complement European resources, whilst steadily adopting the various financial tools and mechanisms applicable under the Global Gateway Strategy.

Further attract and involve the private sector.

The aim will be to extend the benefits of the Global Gateway Strategy to the national private sector through the Investment Hub – Global Gateway platform, which offers the opportunity for national businesses to secure funding for their projects through joint ventures with European companies and organisations.

Carry out benchmarking activities to analyse and capitalise on best practices and successful experiences of the Global Gateway Strategy in other countries.

Monitor the process and programming guidelines for the second Global Gateway cycle (2028–2034).

Alignment with SND30 Private Sector

«Investment Hub» – Global Gateway : Acting as a boost for private investment to foster economic growth

As part of its ongoing efforts to coordinate the preparation of Cameroon's regional project proposals eligible under the European Union's Global Gateway Strategy, the Interministerial Committee intends to extend its activities to mobilising the private sector, in line with the opportunities offered by the 'Investment Hub' platform, established through the Global Gateway Strategy, with in order to promote private investment in the EU's partner countries.

Strategic Outlook – Private Sector

Advocacy for private investments

SND30 Priorities

Structural transformation
of the economy

→ Boosting the private sector

- Incentives for investment and business development
- Support mechanisms for the national and international private sector
- Promotion of public-private partnerships
- Support for national business leaders.

→ Improving the business environment

- Enhancing the country's economic attractiveness
- Various incentives.

→ Investment Hub :

A platform to support the transformation of investment ideas into concrete projects

- Connecting European businesses, EU Member States and financial institutions – together with businesses and authorities from partner countries where necessary – to mobilise financial and other forms of support, according to the Global Gateway strategy.
- Providing the financial and non-financial support needed to turn project ideas initiated by local and European promoters, organised as joint ventures, into reality.

Global Gateway Objectives

Sustainable, high-quality
investment



Operational Outlook – Private Sector

Encourage and support private operators and other public bodies in accessing the financial and non-financial support opportunities offered by the Investment Hub – Global Gateway

Interministerial Committee and Investment Hub

Ensure information monitoring and operational oversight, as well as a liaison between national businesses and the various stakeholders representing Europe.

Given the eligibility of national companies for support opportunities offered by the Investment Hub – Global Gateway platform, and with a view to making greater use of the opportunities presented by the Global Gateway Strategy for Cameroon's interest, the Interministerial Committee intends to act as a liaison body for this platform with national stakeholders.

This will involve, in particular, monitoring and compiling relevant information to be made available to interested project promoters.

It will also involve facilitating liaison between these promoters and the platform's coordinating bodies, in order to help ensure that the necessary conditions for the funding are met.

Furthermore, it will support project promoters in understanding and fulfilling the required procedures.

Similarly, the Committee will work to connect national businesses with European companies and organisations involved in joint ventures that meet the Investment Hub's eligibility criteria.

Opportunities for support offered through the Investment Hub – Global Gateway

→ Non-financial support

- Political support and Economic Foreign Policy.
- Talks with local authorities (regulatory issues, investment-friendly conditions, market access).
- Technical assistance (feasibility studies, ESG assessments, project structuring).
- Initial coordination to promote the EU's bid in international competitive tendering processes.
- Identification of European partners to form competitive consortia.

→ Financial support

- Grants (e.g. for studies or project preparation).
- Loans, equity or guarantees provided by public or private financial institutions.
- Risk mitigation solutions, including guarantees, political risk cover or local currency solutions.

Depending on the project, support may be provided directly to the EU company (or consortium) or to its partner(s) in the targeted country or region.

